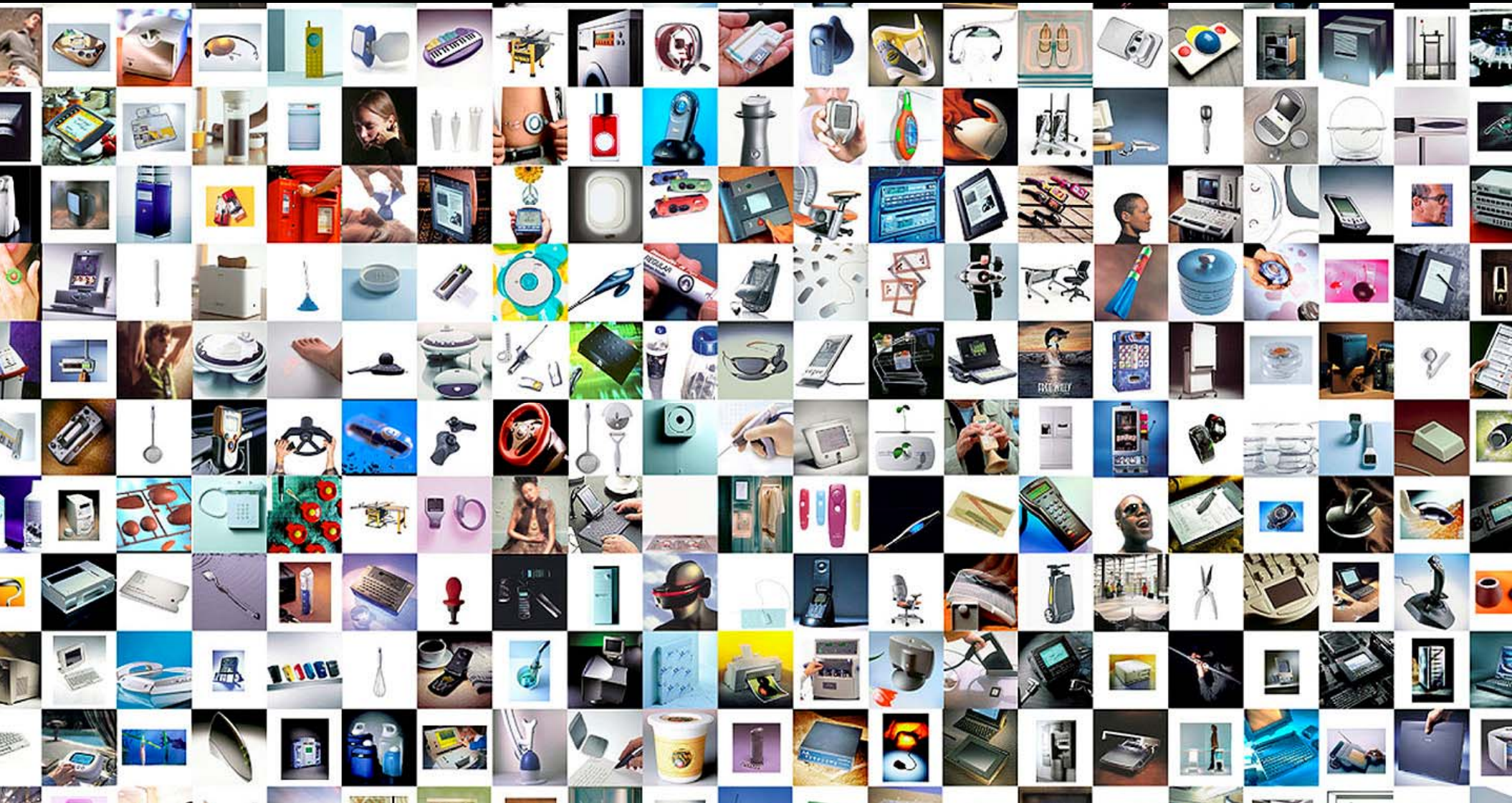


# A methodology for Human Centered Strategy & Innovation

Banny Banerjee







The McGraw-Hill Companies

# BusinessWeek

MAY 27, 2004

www.businessweek.com

## THE POWER OF DESIGN

A tiny firm called **IDEO** redefined good design by creating **experiences**, not just products. Now it's changing the way companies innovate.

BY BRUCE NUSSBAUM (P. 86)



Lessons in Creativity from IDEO,  
America's Leading Design Firm

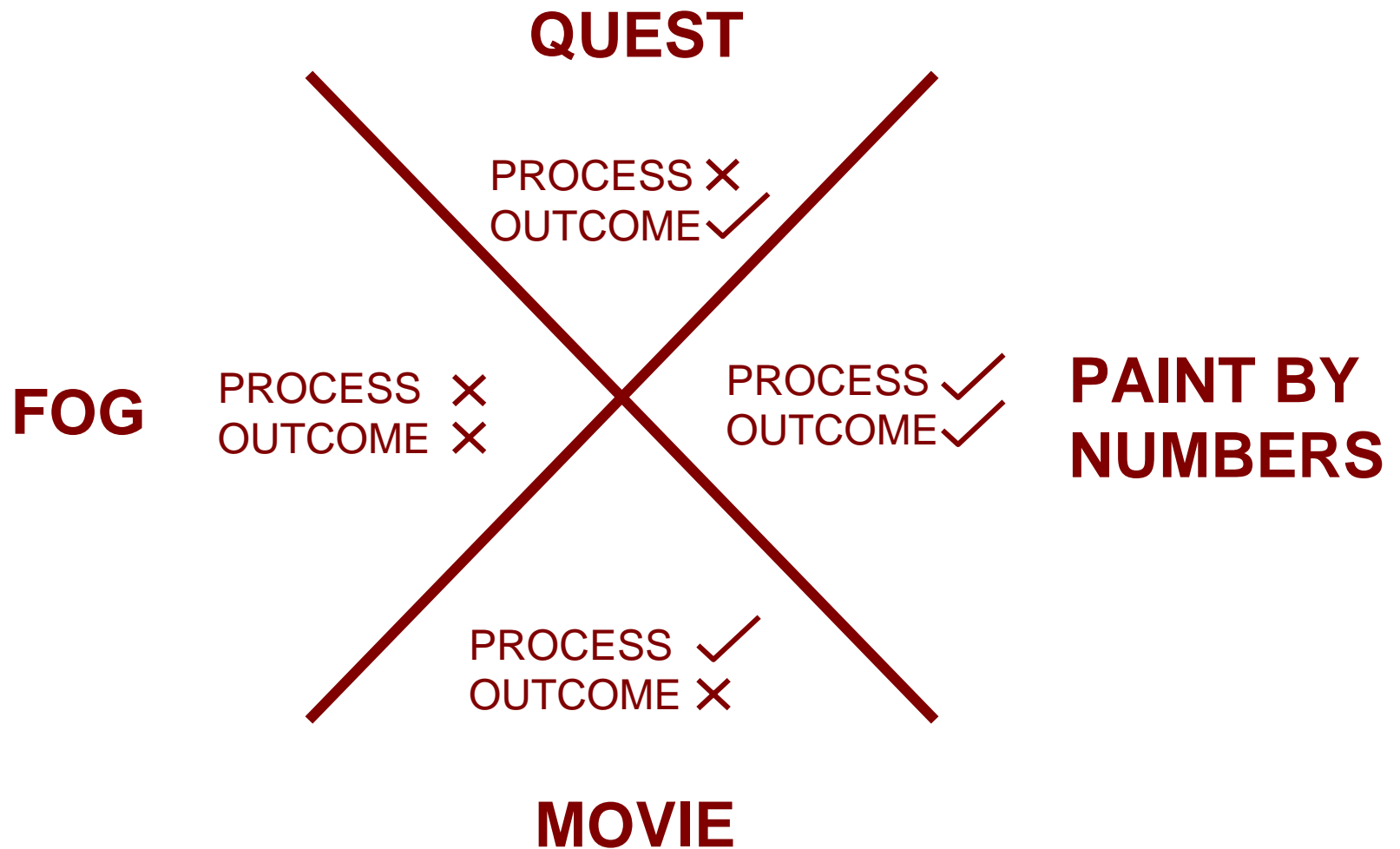


## The Art of Innovation

Tom Kelley  
with Jonathan Littman

# The Economist

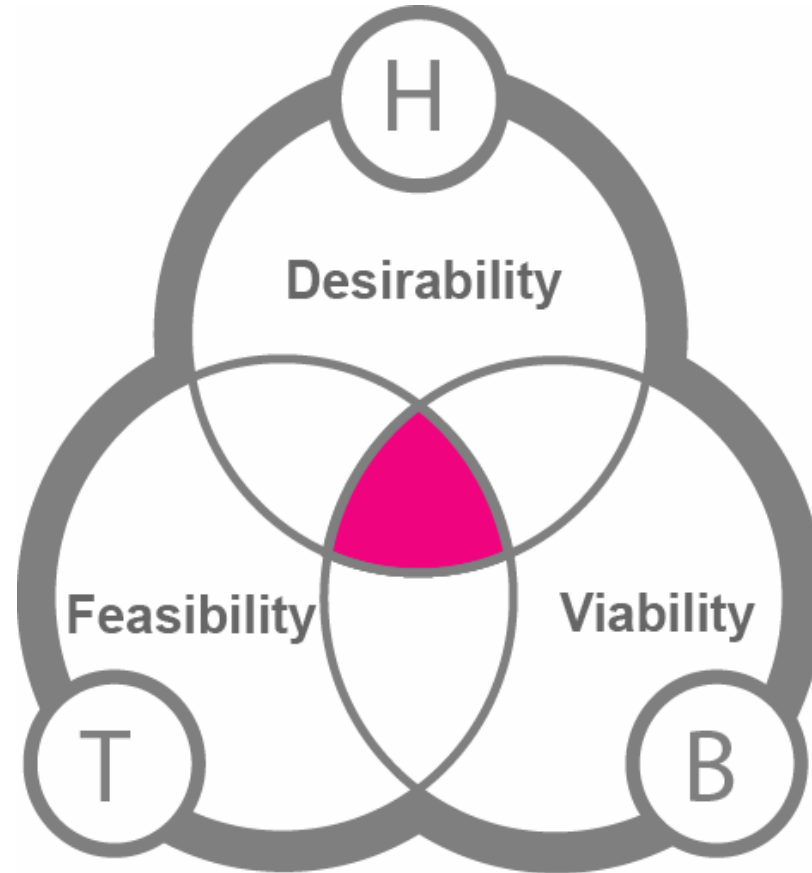
**“Innovation is now recognized  
as the single most important  
ingredient in any modern  
economy..”**

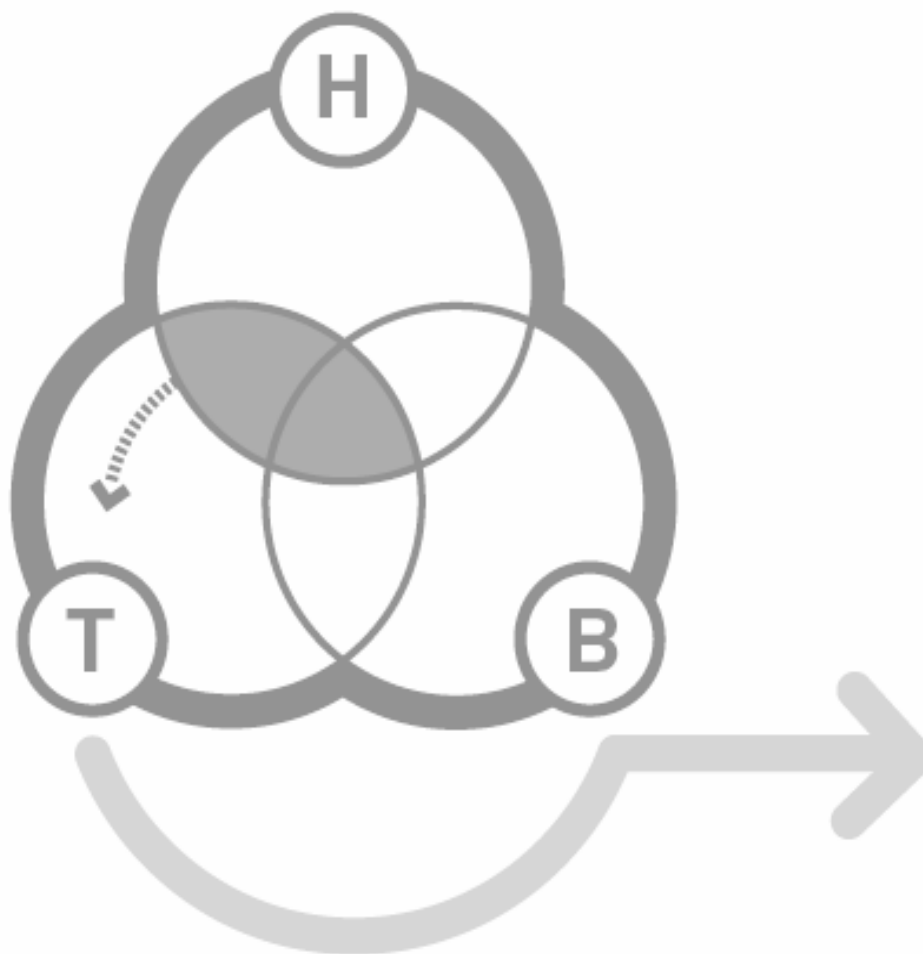


Doing the right thing

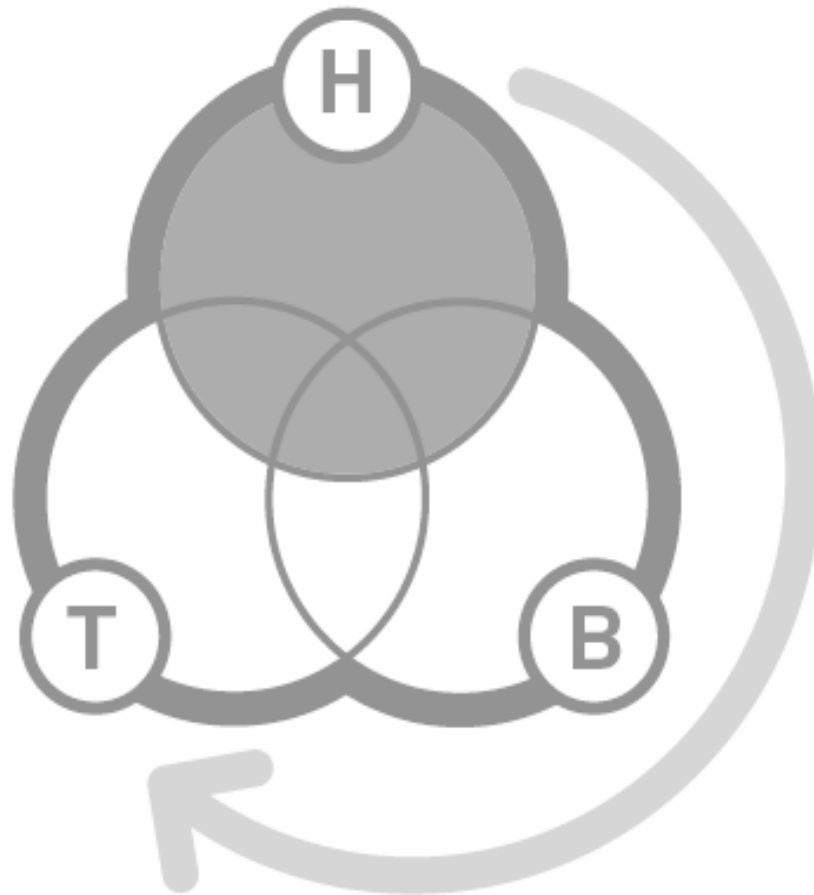


Doing things right

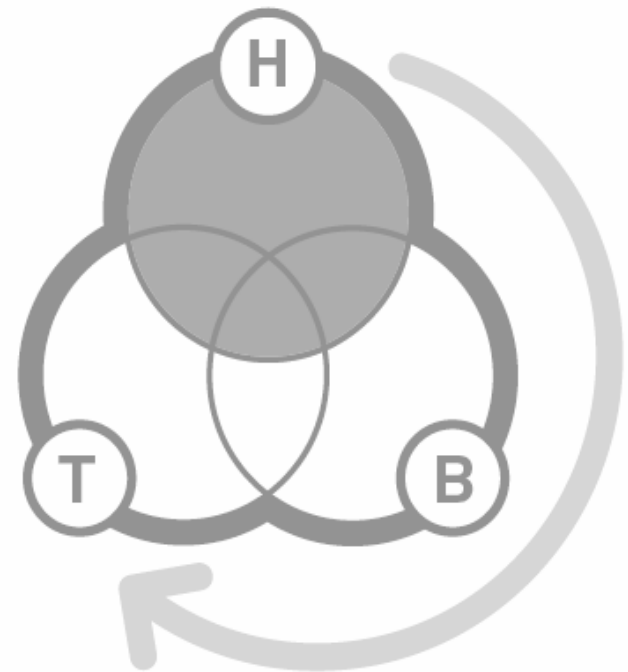
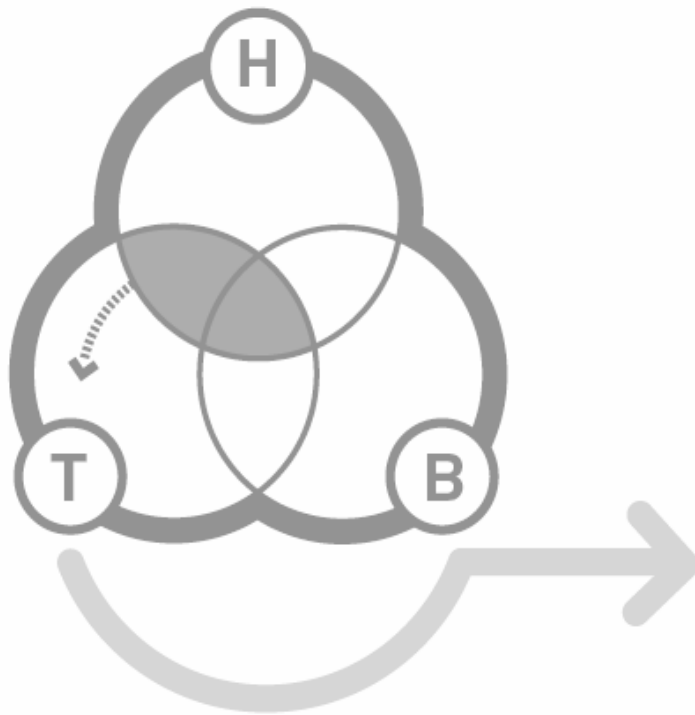








Technology **push** must find a market **pull**.











SAY

THINK

FEEL

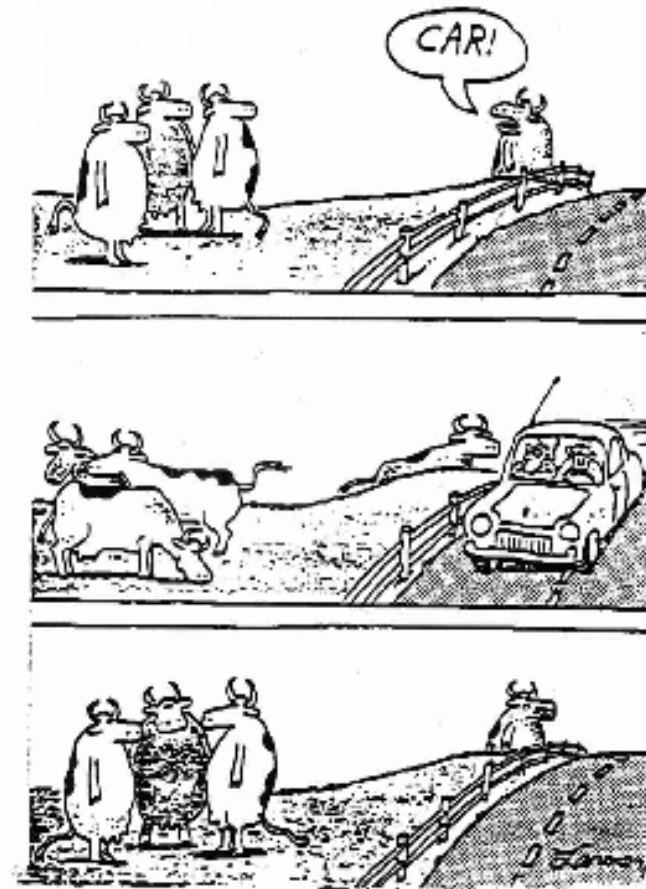
DO

People can't always say  
what they need

People don't always do  
what they say

People don't always do  
what's expected

People don't always do  
what they're told





# Understanding User Needs

*no bruising,  
less pain* **explicit**  
can and will state them

*to feel more  
'normal'* **tacit**  
can but won't state them

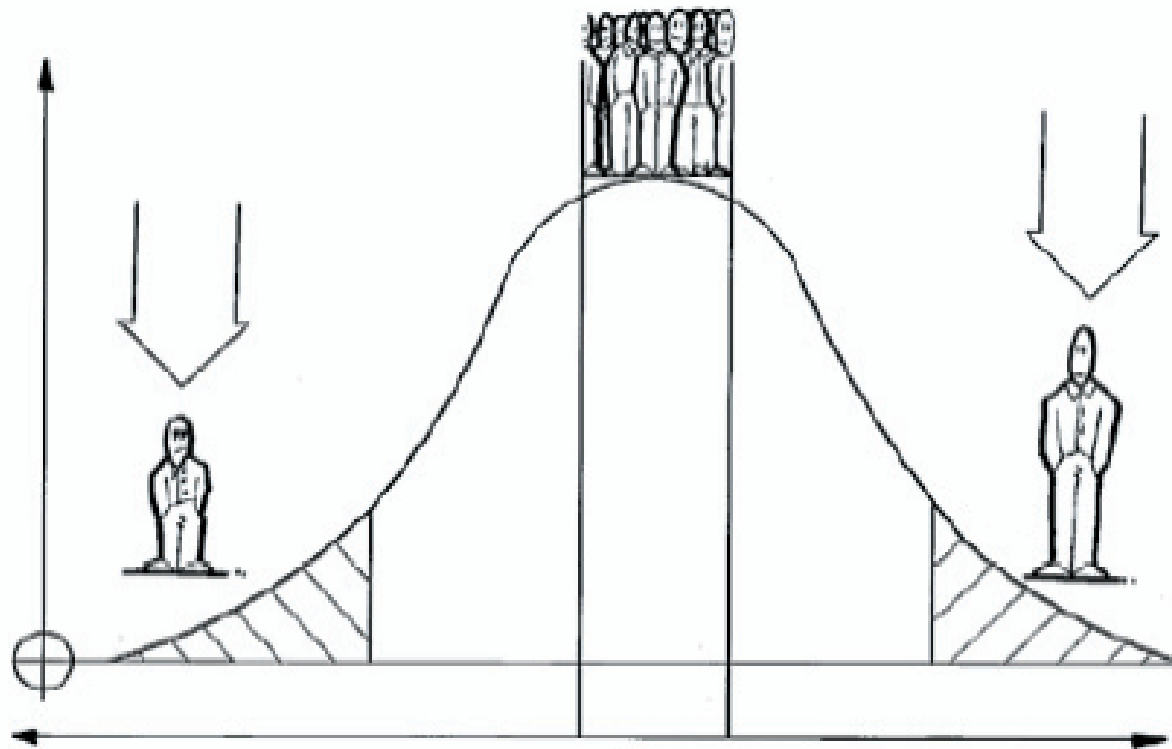
*use it  
discreetly* **implicit**  
can't state them

*use it in  
her sleep* **latent**  
don't exist yet, but will



Seek **inspiration** before seeking validation

# Why the Extremes?





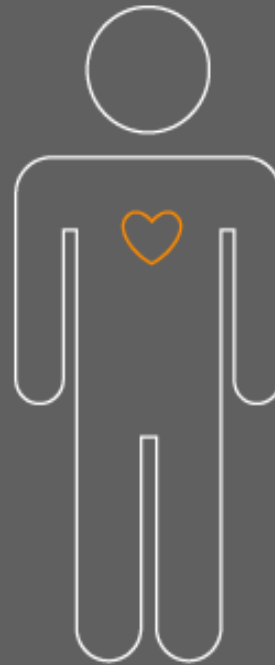
**Social**

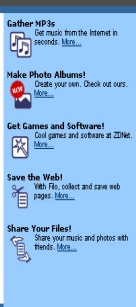
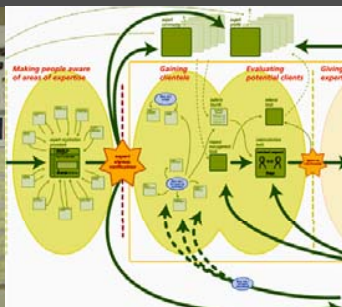
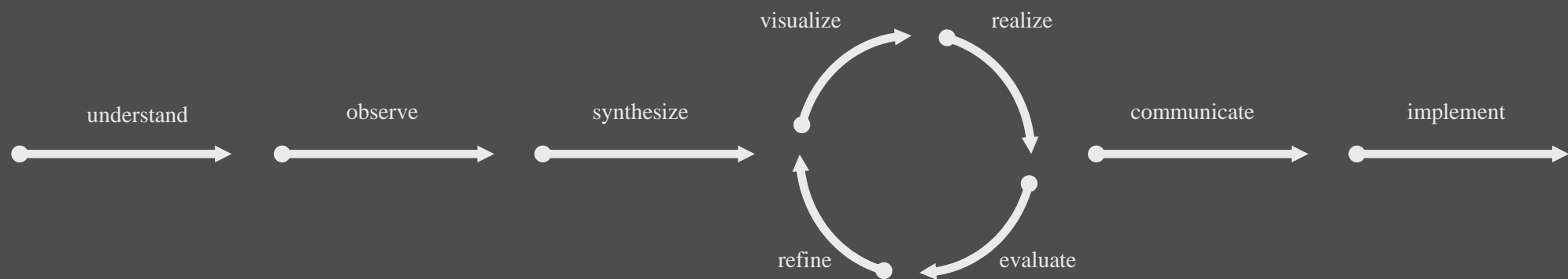
**Cognitive**

**Emotional**

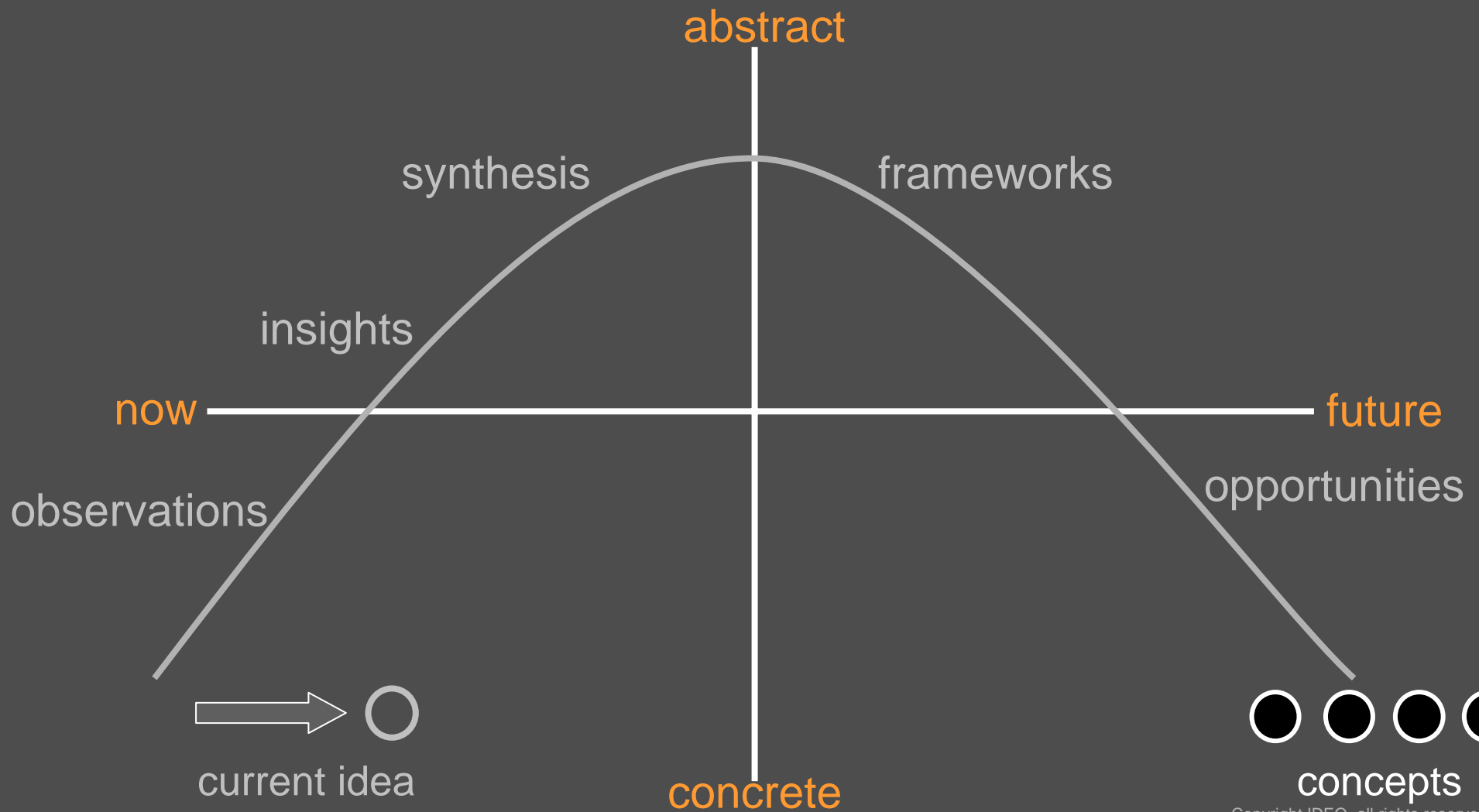
**Physical**

**Cultural**









Fail early in order to  
succeed sooner.



## Iterative Rapid Prototyping

Interact with physical  
and psychological issues

Understand the user's experience

Informs usability

Supports physical  
and emotional comfort



mock ups

models

simulations

role playing

...are all tools for  
representing ideas





## Rapid Prototyping Methods

Freely use any materials  
at your disposal

Balance realism  
with low effort

Reduce emotional  
Attachment

Is it rough enough?



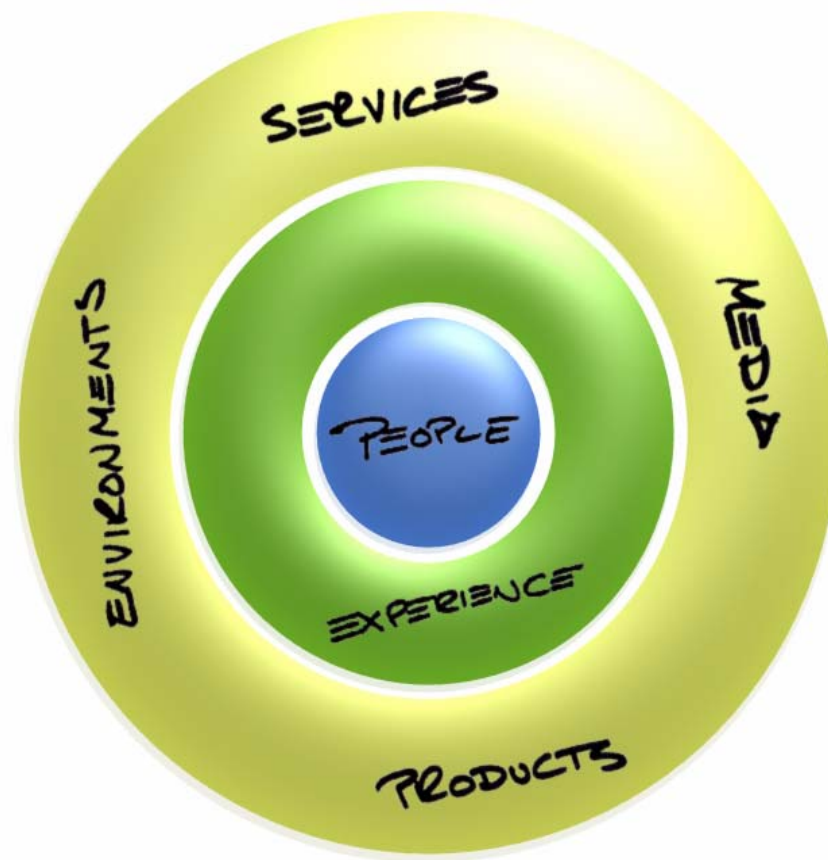






## Services and roles can be prototyped





# Questions?